



# The role of NGO`s in regional development

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# Partnership as a horizontal principle

- Leads to more targeted and effective use of CSF funds;
- Must be tailored to the country's characteristics;
- Must be applied for each programme during the preparation, implementation and the maintenance of the results;
- Application must be monitored both at programme and project levels + evaluated regularly;
- In the case of call for proposals application represents a competitive advantage



- In the 2007-2013 programming period partnership was not actively promoted (→ *See Art. 5 of the CPR*);
- MSs shall organise a partnership with the following partners:
  - competent regional, local, urban and other public authorities, representatives of universities, educational facilities, research centres, and other national public bodies;
  - economic and social partners (in particular general cross-industry organisations and sectoral organisations, national chambers of commerce and business associations);
  - **bodies representing civil society** (including environmental partners, NGOs, and bodies responsible for promoting social inclusion, gender equality and non-discrimination).



# European Code of Conduct on Partnership (ECCP)

- SWD(2012) 106 final (*The partnership principle in the implementation of the Common Strategic Framework Funds*);
- Proposal for a delegated act laying down minimum requirements + a lot of examples of good practices;
- Obligatory participation in the monitoring committees of operational programmes (OPs);
- A mandatory inclusion of partners in the process of developing and preparation of the Partnership Agreements



# The key requirements of effective partnership

- Inclusion of relevant partners:
  - at an early stage, and
  - in all stages of preparing cohesion *policy* (→ *preparation, implementation, monitoring and evaluation*);
- The interests of all parties concerned are duly respected;
- Regional and/or local authorities, companies are indispensable but not the only partners



# The problem of timing

- A possible delegated act can be adopted as soon as the CPR enters into force;
- Preparations in the MSs and regions for the Partnership Agreements and OPs are under way;
- For a real partnership enough time is always the crucial factor!

***⇒ A delegated act defining the ECCP will be too late....***





*Thank you for the  
attention!*



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